

Portfolios and Portfolio Holders 2011/12

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|  | <p>Phillip Grove Leader of the Council</p> | <ul style="list-style-type: none"> • Governance and Democracy / Standards / Monitoring Officer • Legal & Democratic Services • Local Area Agreement • Malvern Hills Partnership – Strategic Board (formerly Vision 21) • Strategic Leadership and Direction • Joint Working |
|  | <p>David Hughes Deputy Leader of Council Planning and Housing</p> | <ul style="list-style-type: none"> • Building Control • Environmental Efficiency • Conservation • Housing Policy • Improvement through planning • Planning Policy and Local Development Framework • Development Control |
|  | <p>Bronwen Behan Environmental Control</p> | <ul style="list-style-type: none"> • Car Parks • Environmental Health • Land Drainage • Licensing • Managing Waste for a Better Environment • Refuse Collection and Waste Management • Recycling • Street Scene |
|  | <p>Paul Cumming Finance and Resources</p> | <ul style="list-style-type: none"> • Financial Services • Property, Assets and Investments • Resources • Value for Money • Efficiencies |
|  | <p>Paul Swinburn Customer Services, HR and Performance</p> | <ul style="list-style-type: none"> • Community Leadership and Engagement • Equalities and Diversity • HR/Personnel Strategy and Services (including Learning and Development and Health and Safety at Work) • Overall Performance Management • Worcestershire Hub • Communications |
|  | <p>Barbara Williams Economic Development</p> | <ul style="list-style-type: none"> • Improving the well-being of teenagers and older people • Community Safety • Concessionary fares • Economic Development • Economic Prosperity • Emergency Planning • Leisure and Culture • Tourism • Health • Transport Policy |